

Audit Committee - Strategic Risks Detailed Report (16 and above) Appendix A
(as at 28/11/2023)

Risk Code: ST01	Adult Services Delivery	Accountable Officer : Jo Williams
Unmitigated Score: High (20)	Description: The S75 strategic agreement between Torbay Council and Torbay and South Devon NHS Foundation Trust for Integrated Adult Social Care (ASC), means that the NHS pays any financial risk above the fixed fee. NHS colleagues are reporting an overspend and a projected gap for 2023-24, minus any further one-off grant funds. There is a 12 months' notice period to return all activity and spend to the council and a risk that the NHS may choose to serve that notice.	Risk Completion Officer : Jo Williams
Mitigated Current Score: High (20)		Last Review Date : 28/11/2023
Direction of Travel: —		Identification Date: 30/04/2023
Mitigation status:	Mitigation:	
Action completed	Effective budgetary control	
Action ongoing	Long term sustainability plan	
Action completed	Management of demand	
Action completed	Oversight – Members	
Action completed	Oversight – Officers	
Action not due to start	Review of Adult Social Care pathway to manage demand	
Action completed	Understanding of need	
Latest Note: Risk remains the same, although the external delivery partner has highlighted the potential of significant savings - this has yet to be agreed.		

Risk Code: ST02	Mitigating the local effects of Climate Change	Accountable Officer : Alan Denby
Unmitigated Score: High (20)	Description: Scientific evidence of rising temperatures, storm events and sea level rise.	Risk Completion Officer : David Edmondson
Mitigated Current Score: High (20)		Last Review Date : 28/11/2023
Direction of Travel: —		Identification Date: 30/04/2023
Mitigation status:	Mitigation:	
Action ongoing	Carbon Neutral Council policies and strategies	
Action ongoing	Carbon neutrality in key strategies	
Action ongoing	Decrease carbon impact of council services	
Action ongoing	Deliver Council climate change fund	
Action ongoing	Deliver the two solar farms	
Action ongoing	Electric charging points	
Action completed	Facilitate the Torbay Climate Partnership	
Action ongoing	Flood defences	
Action ongoing	Increase waste recycling	
Action ongoing	Local Plan Policies	
Action ongoing	Support residents to take actions – double glazing / boilers	
Latest Note: Torbay Council & Torbay wide work will now be given greater impetus. There is concern over whether we will get chance to amend climate change matters in the Local Plan refresh, but there is continued positive work with partners on climate mitigation works. The new Greener Way for the Bay consultation launches 29th November.		

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Risk Code: ST03	Failure to have good economic growth that allows us to address the needs of the most vulnerable.	Accountable Officer : Alan Denby
Unmitigated Score: Very High (25)	Description: Insufficient economic growth to address Torbay's inequality, poor skills, poor productivity and competitiveness leading to worsening the loss of working age population and an increase in the resident population living in deprived areas.	Risk Completion Officer : Lisa Tuck
Mitigated Current Score: High (20)		Last Review Date : 30/10/2023
Direction of Travel: —		Identification Date: 30/04/2023
Mitigation status:	Mitigation:	
Action ongoing	Deepen relationship with partner organisations	
Action ongoing	Deliver more affordable homes SPD	
Action ongoing	Deliver the town centre regeneration programmes	
Action ongoing	Develop & deliver an appropriate Economic Growth Strategy	
Action ongoing	Develop working relationships with key businesses, developers and landowners	
No Status Set	Healthy Torbay - Supplementary Planning Document	
No Status Set	Own / control housing stock via Tor Vista	
Action ongoing	Performance data	
Action ongoing	Public Health prevention	
Action ongoing	Review and update Local Plan	
Action ongoing	Secure additional investment	
Action needed	Social Value Principles	
Action ongoing	Support the continued development of the hi tech sector in Torbay	
Action needed	Supporting people with disabilities and LTC into work	
Latest Note: Following the announcements of Torbay's selection as focus for direct Government funding, and connections into Government departments, Torbay is poised to undergo a transformational period of investment. There is an ambitious programme intended to improve the economic position of Torbay and its residents and to improve the experience of living, working and investing in Torbay. Development and investment partners have been selected. The projects will provide a wide range of employment opportunities during both construction and operational phases and provide social value to the communities of Torbay. The benefits of these developments will be delivered in the medium to longer term. Work continues to deliver the UK Shared Prosperity Fund (UKSPF) programme and ensure the benefits are maximised for Torbay. Promotion of the Torbay Story and Torbay as a centre for high tech innovation continues to see business growth and inward investment, and increased collaboration with regional and national partners. Work to create a robust strategic business voice for Torbay has progressed, with Place Leadership Board Round Tables commencing winter 2023.		

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Risk Code: ST05	Failure to supply sufficient housing for Torbay's needs	Accountable Officer : Alan Denby
Unmitigated Score: High (20)	Description: Insufficient housing development to meet Torbay's need for suitable housing to meet local needs and anticipated population growth (including economic growth and affordable housing). The absence of a housing supply may also increase the risk of the Council having to accept development in areas that are less desirable.	Risk Completion Officer : David Edmondson
Mitigated Current Score: High (20)		Last Review Date : 28/11/2023
Direction of Travel: —		Identification Date: 30/04/2023
Mitigation status:	Mitigation:	
Action ongoing	Brief members to increase political support & raise awareness of wider consequences of low growth	
Action ongoing	Brownfield regeneration	
Action ongoing	Delivery of appropriate regeneration sites particularly those linked to Town Deal and Future High St	
Action needed	Ensure appropriate figures for Housing numbers are in the revised Local Plan	
Action ongoing	Ensure Neighbourhood Plans are in place and supported	
Action ongoing	Evidence base (Housing Need)	
Action completed	Evidence base (Planning)	
Action ongoing	Housing Strategy	
Action ongoing	Housing strategy Action Plan	
Action ongoing	Land supply	
Action ongoing	Liaise with Government organisations	
Action ongoing	Partnership working	
Action ongoing	Planning Service Fit for the Future Project	
Action ongoing	Relationship with landowners and developers	
Action ongoing	Review 106 agreements and implement tighter planning controls	
Action ongoing	Review structure	
Action ongoing	Unlock stalled sites	
Latest Note:	Work is ongoing on the next stages for the Local Plan & Housing figures. A workshop is planned in January on development land for Housing with Partners. The new Head of Strategic Housing & Delivery has started.	